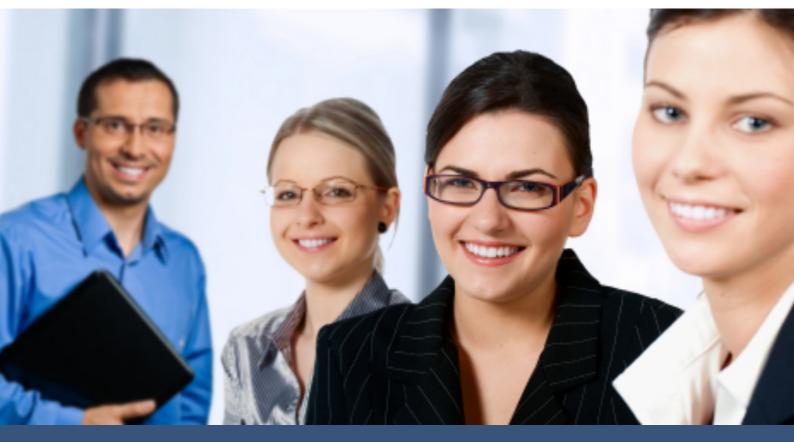
## Supply Chain Education and Short Course Programs

# **Logistics Executive Academy**



### **Accredited Training and Development Programs**

Short and long-term courses include industry specific seminars, tier one accredited courses, and on-site customized training developed for Supply Chain and Logistics employers. The aim and objective of Logistics Executive Training is to provide Quality Training and Development for companies and organisations that meet their individual needs.



# 2013 Supply Chain and Logistics Training Programs





Document Ref: 040413



### **Accredited Training and Development Programs**

The Supply Chain industry including logistics, distribution, and transportation, is one of the fastest-growing industries and is needed by virtually every company and government. Some of the benefits of pursuing a career in this field:

- Average annual wages are significantly higher than many industries
- There is a strong demand globally for talent in the Supply Chain sector
- Career advancement opportunities are plentiful
- Skills and experiences are transferable between countries
- Good job longevity and security
- Career and education development

Logistics Executive in conjunction with partners is committed to providing the most relevant and cutting-edge Supply Chain, Logistics & Executive development to your employees upgrading their future skills and helping to retrain your employees.

Our short and long-term courses include industry specific seminars, tier one accredited courses, and on-site customized training developed for Supply Chain and Logistics employers.

The aim and objective of Logistics Executive Training is to provide Quality Training and Development for companies and organisations that meet their individual needs. We will provide training and assessment services that are relevant, flexible and of the highest quality.

We believe our training programs, and the programs we recommend, are designed with a focus on practical outcomes to ensure its relevancy to the market place as they are designed and created by industry professionals with the experience and training necessary to achieve this.

### We offer:

- Corporate Training and Customised Programs
- Management Development Programs
- Specialised Short Course Programs for Logistics and Supply Chain
- Diplomas and Degrees
- Security Training
- Aviation Security & Port Security
- Security Guard Training







### **Supply Chain Professional Development Program**

Partnered with The Chartered Institute of Transport and Logistics (CILT) Singapore, Logistics Executive offers a wide range of educational and training programs for logistics practitioners to upgrade their qualifications, knowledge and skill sets.



### Introduction

For logistics professionals who have to juggle the time with work and personal commitments, CILT and Logistics Executive has launched a series of e-modules.

The Supply Chain Professional Development (SCPD) Programme is one of the first logistics the e-learning programs in the world providing a flexible, convenient and cost-effective the way for logistics professionals (and other industry professionals) to upgrade the skills and knowledge. The SCPD Programme adopts a blended learning methodology, which combines the convenience and efficiency of online learning with the face-to-face contact with module facilitators in classroom interaction sessions.

In competitive markets, companies have to deliver more value with less. Losing productivity from workers who have to go away on external training is becoming more and more costly to the firms.

Online learning provides an alternative for companies to achieve their desired learning outcomes at a relatively lower cost and minimise the loss of productivity from workers who have to attend external training programmes.

### **Course Structure and Objectives**

The Supply Chain Professional Development (SCPD) programme compromises of two levels. Advanced diploma (four modules) and Diploma (four modules). Each module takes about four weeks on average to complete.

The syllabus for the Advanced Diploma level also addresses the curriculum) for the Certified Professional Logistician (CPL) certification. CPL taking the four advanced online modules can proceed to set for the CPL examination. Successful candidates will be awarded the CPL certificate.

### **Awards and Benefits**

Candidates who obtain the Advanced Diploma in Supply Chain Management can sit for the CPL examination, subject to meeting the CPL examination eligibility criteria.

This is SCPD program is part of the Chartered Institute of Transport and Logistics' Continuous Professional Development (CDP) plan for industry professionals.





For more information contact your local office or visit our website www.LogisticsExecutive.com

Document Ref: 040413



# Course:

# Management Development Program - Junior Executives Duration: 5 Days Program Code: LEMDPJ13-5

### **General Management Program - Junior Executives**

As an Executive step's up to the management position, acquiring the additional skills and knowledge base to ready them for the next level is critical to their future success. The environment confronting managers today is unprecedented. The economy is unpredictable and volatile. Today, management is less about re-interpreting the past and more about relying on solid judgment to make decisions.

Managers need to develop their judgment capability in order to be effective. DSIMS has designed a five day intensive Management Development Program for Junior Executives that introduces them to the art and science of management whilst addressing all of the key aspects of management practices. The program complements functional understanding with a holistic approach that helps participants to build judgment in their specific contexts.

### **Objectives**

Spread over five intensive days, participants will be engaged in intensive learning process covering the fundamentals of Management. Each module intends to acquaint the executives to gain insights into the key processes that define their judgment and transform them into effective Managers. The program will help the executive:

- To develop the ability to structure, analyze and identify actionable agenda for real life situations
- To enable understanding of inter-dependencies in various functional areas in the organization
- Connect organizational strategy, functional divisions and their own actions
- Sensitize them to management principles

### **Target Audience**

Who should attend: The Management Development Program is designed for Executives stepping up to their first management role and/or Junior Managers with limited formal management education. The typical candidate should have at least two years of work experience.

### **Pedagogy**

The learning process will include:

- Interactive case studies,
- Group interaction that help you understand the process of managerial decision making,
- Group work for sharing experience and expertise very different from your own,
- Role-play and video sessions to bring learning to life and build the ability to communicate effectively as a leader,
- Traditional classroom lectures on the very latest management theories.





# Course:

# Management Development Program - Junior Executives

Duration: 5 Days Program Code: LEMDPJ13-5

### **Program Details**

### **Day One**

# Introductions and Expectations – 30 minutes

Introductions of workshop participants, identify individual expectations and learning objectives, and review overall training objectives.

# Session 1 & 2 - Economic Environment of Business:

- The Local Economy
- Local, regional and global business environment
- Introduction to macroeconomic concepts
- Linkages between the firm and the environment

# Session 3 & 4 – Basic Statistics for Business

- Central tendency and deviations
- Probability
- Data Presentation
- Index numbers

### **Day Two**

### Session 1 & 2 - Human Resource Development

- Human Resource Management
- Competency mapping
- Performance management
- Emerging issues in HR
- Organizational Processes
- People management skills
- Interpersonal effectiveness

- Conflict management
- Team building
- Leadership skills

### **Session 3 & 4 - Communication**

- Effective managerial communication
- Interpersonal communication
- Presentation Skills

### **Day Three**

### Session 1 & 2 - Operations Management

- Operations Management
- Process analysis
- Tactical decisions in operations management
- Operation's strategy
- Supply chain management

### Session 3 & 4 - Decision Analysis

- Problem structuring and analysis
- Understanding and managing uncertainty

### **Day Four**

### Session 1 to 4 - Financial management

- Main aspects of financial & Management accounting
- Understanding the balance sheet, profit and loss and cash flow statement
- Understanding the concept of solvency and liquidity
- Identifying the financial flows in a business through a business model
- Explaining Financial Ratios & interpreting accounting statements

- Understanding the importance of Management Information Systems and effective budgetary control
- Understanding the concept of investment appraisal

### **Day Five**

### Session 1 & 2 - Marketing Management

- Basic marketing concepts
- Analyzing market opportunities
- Formulating a marketing strategy
- How to successfully develop and implement marketing plans
- Designing systems to collect relevant market information, marketing intelligence and conduct market research

# Session 3 & 4 - Sales & Relationship Management

- The importance of listening
- First and last impressions
- The importance of preparation
- Difference between features and benefits
- Attitude, voice and body language
- Building rapport and handling objections confidently
- Closing the sale and after sales care
- Segmenting and managing key accounts
- Trading in a hardening market
- Managing insurer relations
- Winning AND keeping customers

### **Course Exams**

At the end of each core course, an examination will test your understanding of the course concepts and your ability to utilize those for problem solving and decision-making.

### **Certificate of Completion**

Upon completion of this program, you'll receive the "Certificate In General Management" awarded by DSIMS as recognition of your accomplishment, skills, and knowledge learned from this course.

### **Faculty**

The faculty pool at DSIMS will be teaching this course. The course will be anchored by Prof. Piyush Shah.

### BIO: Piyush Shah - Associate Professor, Logistics & Supply Chain Management

Piyush Shah holds an MMS (Operations), BE (Mechanical), CSCP, CPIM, PLS. He was with SPJIMR and NMIMS in the Operations area. He has previously worked for J.K. Tyres (procurement) and Ganesh Anhydride (Maintenance). He has a rich experience in training and has trained professionals from reputed firms like ABB, BASF, Baxter, Capgemini, Dubai World, L&T, Mahindra and Mahindra, Maharashtra Police Academy, Mercedes Benz and many others. He is an official APICS trainer.







### **Strategic Sourcing**

Sourcing expenses can be 40% to 70% of the total revenue of companies. With outsourcing, this proportion is on a continuous increase. Local decisions of choosing vendors and cost based purchases can have disastrous long term consequences. Especially for companies having a global business these decisions can create a havoc in the financial statements.

The two day workshop on Strategic Sourcing has been specifically designed to equip decision makers with easily usable tools and thus be able to design a robust sourcing strategy for their firms. The workshop will convince the audience to look at sourcing from a much larger vision that that of a set of transactions aimed at minimising costs.

### Target Audience

Participant profile: Senior Decision Makers, Head of Materials and Sourcing, Procurement Managers and Commercial Heads.

Industry profile: Consumer Products Group, Retail, Pharmaceuticals, Automotive and Industrial goods.

### **Program Details**

### Session 1: The strategic sourcing framework

- Listing the various decisions under the framework of strategic sourcing
- Understanding the costs affected by sourcing decisions
- Long term and short term consequences and Certification of sourcing decisions

### Session 2: Purchasing Strategy development

- Linking the business strategy and purchasing strategy
- Identify critical variables in developing the purchasing strategy
- Analysing outsourcing in the strategic framework

### Session 3: Vendor Evaluation and Sourcing

• Creating a process of selection of new

- vendors
- Designing comprehensive criteria for assessing vendors
- Extending corporate TQM to

# **Session 4: Vendor Quality Management**

- Understanding the vendor side processes
   Benefits of taking a worldwide of ISO 9000
- Comprehensively defining 'quality' for
- Positively influencing quality of vendor's products / processes

### **Session 5: International Purchasing**

- Documenting the international sourcing
- Understanding the documents in international sourcing

• Introduction to Incoterms and other regulations

### Session 6: Global Sourcing

- Understand the reasons for global
- Scaling up on the global sourcing maturity model
- perspective of sourcing

### **Session 7: Risk Management**

- Classification of vendor side risks
- Tools to identify and prioritise risks
- Clarification of possible risk management strategies

### **Session 8: Sourcing Analytics**

- Identifying areas of application of analytics
- Introduction to tools of spend analysis







# Course: **Inventory Management**

**Duration: 2 Days** 

**Program Code: LEINV13-2** 

### **Inventory Management**

Inventory can be millstone or a source of competitive advantage for firms. Excess materials as well as stock-outs are both an equal problem. With the continuous shrinking of lead times and the ever increasing customer demand, maintaining the right amount of inventory has become a challenge by itself. The key for firms would be to manage the delicate balance between too much and too little. The two day program has been designed to help organisations manage inventory in this dynamic industry situation.

The new dimension of space (location) has been added to the elements of timing and quantity in the inventory management domain. It is important to be able to create a policy on 'where' to hold inventory besides the traditional decisions of when and how much. Also important is to have a sound knowledge of the standard global practices so that firms can take maximum advantage of the existing software products. This program will precisely deliver solutions for these very pertinent problems facing industries.

### **Target Audience**

Participant profile: Mid level decision makers with sales, manufacturing, procurement and material planning division from manufacturing firms.

Industry profile: Consumer products group, Pharmaceuticals, Automobiles and Industrial goods.

### **Program Details**

### **Session 1: The impact of inventory**

- The contribution of inventory to the revenue and cost of firms
- Generic classification based on purpose of use and position in supply chain
- Generation industry benchmarks

### **Session 2: Designing inventory policy**

- ABC, VED and other inventory classifications
- Multi-criteria inventory classification
- Designing the right inventory policy for each segment

### Session 3: Mathematical inventory models

- EOQ and other basic models
- Impact of price breaks and other variations

• Safety stock decisions based on demand Session 6: Managing the inventory in the and lead time variations

## **Session 4: Choosing the right inventory**

- Customer side metrics of availability, fill rates and stock-outs
- Business side metrics of days of inventory Session 7: Balancing forecasts and turnover and cash to cash cycle time
- Case studies

### **Session 5: Dependent item inventory** management

- Aggregate planning to connect strategy and execution
- Understanding of Material Requirement Planning (MRP)
- Maximising the capability of MRP

## distribution network

- Impact of warehouse locations on inventory metrics
- Deciding the quantity of inventory at various supply chain locations

# production planning with inventory

- Advanced models for safety stocks
- Probabilistic inventory management
- Case studies

# **Session 8: Inventory Management for**

- Spare part classification
- Modeling spare parts usage
- Deciding on policy for various spares







# Warehouse Excellence

**Duration: 2 Days** 

**Program Code: LEWE13-2** 

### Warehouse Excellence

Warehousing has been globally the single largest area of focus in the supply chain domain. The advent of technology has significantly increased the cost of warehousing activity. At the same time, the same technology tools have multiplied the capability of warehouses. 99.9% data accuracy is now a norm. The two day program has been designed to allow companies to benefit from this wave and achieve warehousing excellence.

The program has a clear focus on warehousing operations. It is sector neutral and suggests solutions based on product behaviours like pick frequency, weight, etc. The program will lend itself to major Warehouse Management Systems and will allow the participants to derive maximum advantage from such software tools. The program has been designed for the new age decision makers. The warehouse operations are presented by viewing the warehouse as an entity in the supply chain rather than an end in itself.

### Target Audience

Participant profile: Mid level and senior decision makers from Operations, warehousing and logistics departments, warehouse managers, warehouse owners.

Industry profile: Third / Fourth party logistics (3PL / 4PL) players, Warehouse service providers, Manufacturing industries managing their own warehouses.

### **Program Details**

- From warehouse to a distribution centre
- Location, storage and mixing

### **Session 2: Warehouse Classification**

- Creating the basis for classification
- Understanding the differences in warehousing activities based on location

### Session 3: Designing efficient warehousing processes

- Creating processes for the line processes Issues on warehouse flooring - receive, put and pick
- Making variations in the line process (pallet pick, case pick, etc.)
- Accurate data management and Inventory counts

### Session 1: The new role for a warehouse Session 4: Warehouse activity profiles for • Choosing the right performance optimised performance

- Customer order profiling
- Item activity and inventory profiling
- Calendar clock profiles

### **Session 5: Designing the warehousing** structure

- Selecting the right warehousing physical structure
- Choosing the right racking systems
- Determining the space requirements

### Session 6: Measuring warehouse performance

- measures
- Performance gap analysis

equipment

### Session 7: Material handling equipment

- Types of handling equipment
- Effective maintenance of equipment
- Calculations of for selecting the right

### **Session 8: Automation and Warehouse** Management Systems

- Do's and Don'ts of warehouse automation
- Justification, selection and implementation of WMS
- Automation tools and technologies







# Course: Supply Chain Finance

**Duration: 1 Day** 

**Program Code: LESCF13-1** 

### **Supply Chain Finance**

This one day workshop links supply chain management to the financial systems and objectives of the corporation. It emphasizes how the supply chain creates value for both the shareholders of the company and the stakeholders affected by the company's operations.

The seminar links both traditional products and supply chain solutions by considering the treatment of four 'pillars' of trade finance.

### **Target Audience**

Who should attend: Any individual who is connected with financing functions in an organization and those who are responsible for developing the strategy for SSCM should attend this program.

Participant profile: Bank Relationship Managers, Corporate Finance and Treasury Specialists, International Traders, Supply Chain and Procurement Specialists.

Industry profile: All sectors.

Benefits of attending this Program: At the end of the course you will be able to:

- Develop an overview of the state of the supply chain finance value proposition.
- An appreciation for the scope of supply chain finance across customer segments and in markets.
- A comprehensive view of client needs and emerging best practices in trade and supply chain finance.

Pedagogy: The sessions are a combination of lectures and cases from the manufacturer, distributor, and retailer perspectives that are rich with data.

### **Program Details**

### Session 1: Overview of the Supply Chain: • Collaborative supply chains

- How the value proposition evolves in supply chain finance
- Aligning physical & financial flows
- Supply chain finance: three state of technology
- Non-bank providers of SCF

### Session 2: Supply Chains: What **Evolutions Relate to Finance?**

Supply chain extension and compression

- End-to-end demand management
- Revisiting event-based finance

### **Session 3: Financing and Supply Chain** Management

- Key trends in supply chain management
- Contrasting domestic & international supply chains
- Supply chains and emerging markets
- Aligning financial and physical supply

chain metrics

### **Session 4: Transactional Considerations of Supply Chain Finance**

- Key trends in supply chain management
- Contrasting domestic & international supply chains
- Supply chains and emerging markets
- Aligning financial and physical supply chain metrics







# Course: Supply Chain Risk Management

**Duration: 3 Days** 

**Program Code: LESCMR13-3** 

### **Supply Chain Risk Management**

The Risks in your Supply Chain affect everyone – Marketing, Finance, Operations, Risk Management, Budgeting, Legal and the Supply Chain management team and If your organization depends on a supply chain for survival and growth, then Supply Chain risk is a factor that needs to be considered. Anyone directly or indirectly in involved in the supply chain within an organization is continually at risk for some type of disaster or interruption – that causes at a minimum of lost time and money and at worst, closure of business.

Loss from inadequate SCM risk management can be much worse without a common understanding and plan across an organization from Finance to Legal to Operations. You've got to know the risk you face, understand the factors in your situation and have a flexible plan in place.

### **Target Audience**

**Who should attend:** Any individual who is connected with financing functions in an organization and those who are responsible for developing the strategy for SSCM should attend this program.

**Participant profile:** CFO's, VPs Finance, Insurance/Risk Management Professionals, Corporate Council, Supply Chain Directors and Supply Chain Managers.

### Benefits of attending this Program:

At the end of the course you will be able to:

- Explore models for managing and planning for uncertainties and risk
- Understand the key supply chain risks and how these are interrelated
- Evaluate identify and address supply chain risks within a six-step framework
- Quantify unforeseen risks such as changes in regulatory environments and shifts in customer demand
- Overcome the internal challenges impeding the development of risk strategies
- Learn to embed risk management into daily supply chain activities
- Understand the categories of global supply chain risk challenges, with ways to identify and address such risks.
- Determine the key stakeholders in each segment of your supply chain and how they can implement their risk management strategies
- Determine your supply chain risk appetite
- Explore the current state of measurement metrics focused on supply chain risk management
- A comprehensive view of client needs and emerging best practices in trade and supply chain finance.





# Course:

# Supply Chain Risk Management

**Duration: 3 Days** 

**Program Code: LESCMR13-3** 

### **Program Objectives**

- Identify and overcome the top internal challenges impeding the development of an effective supply chain risk management strategy
- Understand the categories of global supply chain management risk challenges, with ways to identify and address those risks
- Utilize a five-step framework to address the management and mitigation of supply chain risks

### **Program Details**

### **Day One**

# Introductions and Expectations – 30 minutes

Introductions of workshop participants, identify individual expectations and learning objectives, and review overall training objectives.

# Session 1 - Review the Concepts of Supply Chain:

- Provide an overview of the fundamental understanding of global supply strategy, how it has changed, and where it is heading.
- What makes up a supply chain?
   In terms of physical, informational and financial flows.
- Global Supply Chain Challenges -Understand and learn how to balance the three key supply chain performance objectives

# Session 2: Supply Chain Risk Management

- Why is the topic of supply chain risk so important today?
- Understanding why there is increasing occurrence of supply chain risk
- How do executives currently view supply chain risks, and how is that changing?

# Session 3: Which Supply Chains are the Most Vulnerable to Risk?

 Here, you will learn to determine which links in the supply chain are most susceptible to risk and which segments are the most vulnerable.

# Session 4: How Do You Identify and Measure Risks in the Supply Chain?

• You will be sensitized to understand what risks exist, where risks arise, and how these risks affect the supply chain. Learn to detect risk at any level.

### **Day Two**

# Homework Case Study Exercise for Day

 Participate in a joint case study exercise to help recognize and respond to a risk management situation.

### **Session 5: Supply Chain Risk Categories**

 Outline the seven categories of supply chain risk, along with specific examples

# Session 6: Supply Chain Risk Assessment and Quantification of Risk

- Explore current methods of assessment and quantification of risk
- Other Quantitative and Qualitative Methods

# Session 7: What are challenges that need to be overcome in strategy formulation or actual occurrence?

 Outline the top five internal challenges slowing the development of supply chain risk management strategies and how to overcome them

### Session 8: A working definition of Supply Chain Risk Management

 You will be provided with working definitions that can be tailored to your organization to help understand and promote company buy-in

### **Day Three**

# Homework Case Study Exercise for Day Three

 Participate in a joint case study exercise to help recognize and respond to a risk management situation.

# Session 9: Review of how supply chain professionals currently view supply chain risk

• How do recognized leaders identify and measure supply chain risk?

- Outline and understand the common traits of innovators and leaders
- What do these innovators do differently?

# Session 10: The Context to Enterprise Risk Management

- To understand the proper context of supply chain risk in an ERM framework
- To understand the potential for conflict in goals
- Outline the current maturity of practice

# Session 11: Getting Your Organization and Company Focused on Supply Chain Risk

 Review of tools and methodologies to formulate a supply chain risk management framework within your organization.

# Session 12: Formulating a Supply Chain Risk Strategy Framework

- You will be provided with an outline of the Six Step Implementation Process
- Examples of management metrics will also be provided;
  - Legal & Regulatory
  - Risks To Brand
  - Economic
  - Natural, man-made or biological disasters
  - Product
  - Operational

# Session 13: Reviewing your plans and putting it all together

 A final wrap-up of the workshop will summarize key learning, revisit participant expectations, and address any final questions







### **Short Course Programs**

Logistics Executive short courses enable you to develop your skills and knowledge in your chosen area of professional, personal or academic interest. Our training staff are industry experts in their field and have a desire to share their know-how. Short courses are scheduled throughout the year.

Short Course Program are conducted in first class facilities and include all training material, food and beverage. The programs are run by highly qualified international facilitators selected by Logistics Executive for their individual expertise and are usually associated with internationally recognised universities and/or faculties. To find out a schedule of courses and more information contact your local office.

### **Program Details**

### **Course: Inventory Management**

**Synopsis:** Inventory can be millstone or a source of competitive advantage for firms. Excess materials as well as stock-outs are both an equal problem. With the continuous shrinking of lead times and the ever increasing customer demand, maintaining the right amount of inventory has become a challenge by itself. The key for firms would be to manage the delicate balance between too much and too little. The two day program has been designed to help organisations manage inventory in this dynamic industry situation.

**Duration:** 2 Days

Program Code: LEINV13-2
Fee Per Attendee: Enquire Now
Min. Participants: 15 persons

### **Course: Supply Chain Finance**

**Synopsis:** This one day workshop links supply chain management to the financial systems and objectives of the corporation. It emphasizes how the supply chain creates value for both the shareholders of the company and the stakeholders affected by the company's operations. The seminar links both traditional products and supply chain solutions by considering the treatment of four 'pillars' of trade finance.

**Duration:** 1 Day

Program Code: LESCF13-1 Fee Per Attendee: Enquire Now Min. Participants: 15 persons

### **Course: Strategic Sourcing**

**Synopsis:** The two-day workshop on Strategic Sourcing has been specifically designed to equip decision makers with easily usable tools and thus be able to design a robust sourcing strategy for their firms. The workshop will convince the audience to look at sourcing from a much larger vision that that of a set of transactions aimed at minimising costs.

**Duration:** 2 Days

Program Code: LESS13-2
Fee Per Attendee: Enquire Now
Min. Participants: 15 persons





# **Short Course Programs**

# **Course Overview and Synopsis**

### **Program Details**

### **Course: Warehouse Excellence**

**Synopsis:** Warehousing has been globally the single largest area of focus in the supply chain domain. The advent of technology has significantly increased the cost of warehousing activity. At the same time, the same technology tools have multiplied the capability of warehouses. 99.9% data accuracy is now a norm. The two-day program has been designed to allow companies to benefit from this wave and achieve warehousing excellence. The program has a clear focus on warehousing operations. It is sector neutral and suggests solutions based on product behaviours like pick frequency, weight, etc. The program will lend itself to major Warehouse Management Systems and will allow the participants to derive maximum advantage from such software tools. The program has been designed for the new age decision makers. The warehouse operations are presented by viewing the warehouse as an entity in the supply chain rather than an end in itself.

**Duration:** 3 Days

Program Code: LEWE13-3
Fee Per Attendee: Enquire Now
Min. Participants: 15 persons

### **Course: Supply Chain Risk Management**

**Synopsis:** The Risks in your Supply Chain affect everyone – Marketing, Finance, Operations, Risk Management, Budgeting, Legal and the Supply Chain management team and if your organization depends on a supply chain for survival and growth, then Supply Chain risk is a factor that needs to be considered. Anyone directly or indirectly in involved in the supply chain within an organization is continually at risk for some type of disaster or interruption – that causes at a minimum of lost time and money and at worst, closure of business. Loss from inadequate SCM risk management can be much worse without a common understanding and plan across an organization from Finance to Legal to Operations.

**Duration:** 3 Days

**Duration:** 4 Days

Program Code: LESCMR13-3
Fee Per Attendee: Enquire Now
Min. Participants: 15 persons

### **Combination Packages**

Package A:

<ul><li>Inventory Management</li><li>Warehouse Management</li></ul>	Program Code: LEPKA13-3 Fee Per Attendee: Enquire Now Min. Participants: 15 persons		
		Package B:	<b>Duration:</b> 3 Days
		<ul> <li>Strategic Sourcing</li> </ul>	Program Code: LEPKB13-3
► Supply Chain Finance	Fee Per Attendee: Enquire Now		
	Min. Participants: 15 person		
Package C:	<b>Duration:</b> 6 Days		
<ul> <li>Strategic Sourcing</li> </ul>	Program Code: LEPKC13-3		
<ul> <li>Supply Chain Finance</li> </ul>	Fee Per Attendee: Enquire Now		
<ul> <li>Supply Chain Risk Management</li> </ul>	Min. Participants: 15 person		

### **Certificate of Completion**

Upon completion of this program, all attendees will be award with a 'Certificate of Completion' as recognition of attendance accomplishment, skills, and knowledge learned from these courses.

### **Corporate In-House Programs**

Corporate In-House programs for the Short Courses are available and can be tailored to individual Corporate requirements. To find out more information and pricing contact your local office.

Short courses are scheduled throughout the year and are subject to minimum attendance numbers. Contact your local office for further information and course calendar.







